

# Better Lives, Brighter Futures

**ANNUAL REPORT 2017** 

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### Chairman's Message

#### **Better Lives, Brighter Futures**

What does it mean to have a brighter future? In Singapore, it typically means having a good education, a successful job, even high social status. But what would a brighter future look like for children living in the world's most fragile places?

For the 387 million children who face poverty daily, having stable access to food, clean water, education and shelter would be their building blocks for a brighter future. Yet, many of them live on a knife-edge, unsure of their next meal.

Malnutrition has left 155 million children<sup>\*</sup> stunted. 844 million people<sup>\*\*</sup> lack clean water and are at high risk of falling ill. 61 million primary school children<sup>\*\*\*</sup> are unschooled. Their future looks bleak, and will remain so, until we lend a helping hand that reaches out in mercy and with grace.

The face of poverty is changing. Deepseated poverty is pushing the fragile and the unstable to places that are even harder to reach: where conflict is rife and hinders development work, and where trust and relationships between people and government are broken. World Vision's commitment to vulnerable children is not new, but our methods of reaching out to them must be deepened and renewed. That's why Our Promise 2030: Building Brighter Futures for

Vulnerable Children seeks to address and redirect appropriate attention to help the most vulnerable. By focusing our ministry and collaborating with others for greater impact, we are able to increase our effectiveness. More information about *Our Promise 2030* is included on page 06.

In FY2017, your love and generosity towards our beneficiaries have encouraged and moved us deeply. 2,181 more children were sponsored from Singapore. Our World Vision family here is blessed – our partners-in-ministry has grown to 47,374.

With your kind sponsorship, we have impacted 710,869 people through our community development programmes in 16 countries, of whom 274,893



are children. When disasters struck, your support enabled World Vision to help 957,813 victims caught in the Syrian Crisis and the East Africa Famine.

To see how else your contributions played out at the community level and in individual children's lives, we invite you to share in their joys through the pages of this annual report. Such progress would not have happened without your heart for charity.

While we celebrate our progress, let us not forget the 15,000 children under 5 who are dying every day. Let us all do our part to "let justice roll down like waters, and righteousness like an ever-flowing stream" (Amos 5:24) so that every child may experience life in all its fullness.



*Liew Heng San* Chairman, Advisory Council World Vision Singapore

#### In FY17,



of children under 5 with pneumonia were treated properly

Yaya Gulele, Ethiopia 65% of school children are functionally literate

Bo Kluea, Thailand 93% of families have adequate

& nutritious food

Notes:

United Nations, The State of Food Security and Nutrition in the World, 2017

WHO & UNICEF Joint Monitoring Programme, 2017
UNESCO & Global Education Monitoring Report, Leaving No One Behind, 2016

Overview

### Who We Are

#### **World Vision**

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is a global organisation that has contributed to transformation in the lives of millions of children around the world in vulnerable situations. We believe that every person is created in God's image and has a right to a full life filled with hope, promise and wellbeing; this belief drives our work. We believe that this mission cannot be achieved by us alone, so we collaborate and partner with other faith and non-faith actors in places where children are the most vulnerable, through relief, development and advocacy approaches.

World Vision is registered as a charity under the Singapore Charities Act and was registered in Singapore on 6 August 1981 as a branch office of World Vision International under the Companies Act. We are incorporated under the laws of Monrovia, California, USA, with limited liability and the Articles of Incorporation and bylaws are our constitutive documents.

Singapore Charities Act Registration No.: 0377 Singapore Companies Act Registration UEN No.: S81FC3015E Bankers: DBS Bank, Standard Chartered

Lawyers: Allen & Gledhill

Auditors: KPMG LLP Certified Public Accountants

### Singapore Advisory Council, with date of appointment:

Hank Du, WVI President's Representative, 1 June 2014 Liew Heng San, Chairman, 20 June 1990 David Wong Cheong Fook, Vice-Chairman, 1 September 2006 (retired on 24 November 2017) Choo Cheh Hoon, 15 November 1999 Lau Peet Meng, 19 July 2012 Soon Sze Meng, 17 May 2013 Nicholas Khoo, 28 August 2014 Michelle Cheo, 9 June 2015

### Who We Are



#### **Our Vision**

Our vision for every child, life in all its fullness; Our prayer for every heart, the will to make it so.



#### **Our Core Values**

We are Christian We are committed to the poor We value people We are stewards We are partners We are responsive



Overview

Overview

### **Building Brighter Futures for Vulnerable Children**

In the changing face of poverty, children not only feel hunger and thirst, but also fear, uncertainty and hopelessness. Our Promise 2030 is a commitment to change all of that. With boldness and faith, we step out of our comfort zone to reach the most vulnerable, going to fragile areas and pledging to follow these strategic imperatives:

World Vision Singapore



#### Deepening our commitment to the most vulnerable children

Changing from primarily working in places where we are most comfortable and confident; to shifting where we work, and how we allocate resources, towards the most vulnerable.



### Focusing our ministry for greater results

Changing from spreading our resources across a broad agenda; to focusing on fewer programme types and sectors, becoming excellent in each.



# Collaborating and advocating for broader impact

Changing from largely working on our own, in our way; to partnerships, joint ventures and advocacy with those who share our goals.



### Delivering high quality, sustainable funding

Changing from a funding mix that no longer serves us well; to raising the right funds with the right donors for the right programmes in the right places.



#### Living out our Christian faith and calling with boldness and humility

Living out our Christian faith in all we do, providing unconditional love to the vulnerable, in harmony with those of other faiths and none.

Overview

Thailand

Vietnam

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Zambia



In FY17, World Vision Singapore helped 710,869 people in 16 countries in Asia, Africa and the Middle East through development work in food security, clean water, healthcare, education, economic livelihood and more. This help is developed through Area Development Programmes (ADPs). Globally, World Vision also helped 957,813 victims of humanitarian crises like the Syria Crisis and East Africa Famine.

- 444 Kirivong ADP Cambodia • Street Children Transformation Project
- Yaozhou ADP China

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Laos

-

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Nepal

Lesotho

- Yongsheng ADP Enhancing Early Childhood Education Project
- Kindergarten Improvement Project
- Yaya Gulele ADP Ethiopia
- ۲ Dhemaji ADP India
  - Adolescent Girls as Agents of Change Project
- Ende ADP Indonesia
  - Xieng Nguen ADP
  - High School Bursary Project
- Uvurkhangai ADP Mongolia
  - Hpa-An ADP
- Myanmar • Early Childhood Care & Development Infrastructure Project
  - Sindhuli East ADP
  - Post-Earthquake School Rebuilding Project
  - Shoes for Most Vulnerable Children Project

- Antique ADP
- Philippines Bohol ADP
  - Scholarship Fund for **Promising College** Students
- Lindula ADP Sri Lanka
  - Bo Kluea ADP
  - Child Protection Project
  - Son Tra ADP
  - Tien Lu ADP
  - Exiting Exploitation
  - Integrated Microfinance Project Primary School
  - & Kindergarten
  - **Construction Projects**  Emergency Medical & Nutrition Care for Vulnerable Children
  - Re-Roofing Project
- South Hebron ADP West Bank
  - Musosolokwe ADP

\*ADP stands for Area Development Programme. They are distinct geographical areas that encompass multi-sector programmes like food, water, economic livelihood, education and healthcare for the children and their communities.

World Vision Singapore

Annual Report 2017

Disaster

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# Disaster Relief & Resilience

In the face of famine and war, real impact is still possible. With courage and faith, World Vision works with at-risk children and communities before, during and after disasters strike. With resilience building embedded in all our programmes, World Vision Singapore contributed to the following global emergency responses in FYI7:

• East African Famine

Syria Crisis

Disaster

### East African Famine

A complex hunger crisis driven by drought, conflict and poor governance left over 26 million people across East Africa in urgent need of life-saving assistance. Across Somalia, South Sudan, Ethiopia and Kenya, more than 3.5 million children suffered from malnutrition, and nearly 800,000 children had severe acute malnutrition.

Many fled their homes in a desperate bid to escape starvation and conflict. More than 5 million people were displaced, and the need to assist in multiple countries and sectors intensified.

From January to September 2017, World Vision helped a total of 3.5 million people affected by the East African Hunger Crisis including:









people reached with income generating activities





Disaster

### East African Famine



#### Joseph's Family Goes from Response to Resilience

Last year, Joseph's family wasn't able to harvest enough coffee beans to sell because of the drought. His parents had no choice but to work as construction workers to support the family. This was one of the many difficult decisions they had to make.

After his baby brother Muluken was born, Joseph was forced to drop out of school to take care of him. Despite his parents' best efforts, however, they were unable to provide enough food for the family, leaving baby Muluken severely malnourished.

Michu Yabo, a 72-year-old coffee farmer in the area, told World Vision, "Before, rain used to be reliable. But for the last three years, it's been unpredictable. There is hardly any at all."

Nearly 9 million people were in need of food assistance in Ethiopia due to the drought. To help extremely vulnerable

LEFT: Baby Muluken (right), who was once severely malnourished, and his brother Joseph (left), who dropped out of school to look after him, now have enough food to eat, even in times of drought.

children like Joseph, World Vision launched an emergency response in his community.

Muluken was identified as severely malnourished and his family was given Plumpy Nut nutrition packs to help him recover, ensuring that he has enough vitamins and protein each day to survive.

To help families be more resilient to shocks, World Vision is helping farmers like Joseph's parents to improve their agricultural practices to increase yield, even in the face of extreme droughts and floods.

Disaster

### Syria Crisis

Into the seventh year since the first wave of violence erupted from Syria's uprising, children are forcefully displaced, are living as refugees, or living in war zones. Beyond families' basic needs for food, water, health and shelter, complex social problems are affecting children's rights and individual resilience.

- Girls as young as 11 are given up for child marriage
- Approximately 40% of refugee children are not in school
- Only 25% or so of children are receiving vaccinations, and there was a polio outbreak amongst children in Syria



Refugee households in Lebanon with enough food to eat



To address the pressing needs in this long-drawn crisis, in FY17, World Vision's Syria Response assisted at least 2,228,355 people, including 1,291,060 children through:



### Syria Crisis

#### **Hajar Smiles Again**

From the minute she was born, Hajar (pictured, right) knew no safety. Born in 2013 in Aleppo, Syria, clashes and air strikes were intensifying and her father was seldom around. He had moved to Lebanon to find a stable job to support his five children, wife and sickly mother.

The family was torn apart and longed to be together, but Hajar's parents felt the journey to Lebanon was too fraught with danger.

Hajar never left her mother's side. "She was like my shadow. If I left her sight, she would go crazy," shares her mother, Sanaa. Hajar is also lactose intolerant. "Almost everything made Hajar nauseous. I was constantly worried about her," Sanaa admits.

In 2016, Hajar's grandmother passed away and the frequency of air strikes was increasing. Consumed with fear, Sanaa made a call to her husband, telling him that being in Aleppo without him was too hard, and they needed to get more medical attention for Hajar. "I told him I did not want to search for one of our children in the wreckage!" recalls Sanaa.

A month later, the family was reunited in the Bekaa valley in Lebanon. But Hajar was still very fearful about losing her mother. Even if Sanaa explained that she was going to a nearby store for just five minutes, Hajar would burst into tears. She also refused to play with other children because that would mean being away from her mother.

To help Hajar cope and not miss out on education, Sanaa enrolled her for Early Education classes with World Vision. Just a couple of weeks later, the change was evident!

During the classes, children aged three to five could learn through playing and were taught numbers, colours, letters and songs in both English and Arabic.

Bit by bit, Hajar was convinced that the centre was a place she could be herself, and where teachers provided her with care and safety. She stopped asking for her mother during break times and is now known for having one of the biggest smiles at the centre!

Through such Early Childhood Education initiatives, 900 Syrian refugee children like Hajar have found peace and security and overcame their fears.





# Community Development

The joy of transforming vulnerable children's life stories is at the heart of what we do. In order to provide each child with fullness of life, World Vision focuses on these key sectors:

- Food Security
- Economic Livelihood
- Clean Water
- Healthcare

- Education
- Gender Equalit
- Female Empowerme

World Vision Singapore

• Faith & Development

Because of our community-focused solutions, for every child you help, four more children benefit too. FY17

93%

# Food Security & Economic Livelihood





Nepal,



FY16 87%



Cambodia, **Kirivong ADP**  Annual Report 2017

Community Development

### **Moving Towards Self-Reliance: Our Interventions**

Providing resilient seed and livestock varieties, agricultural equipment and irrigation systems so farmers can grow crops year-round

Comprehensively building the capacity of farmers to use eco-friendly methods so soil productivity remains high for generations

- Introducing alternative ways to earn higher income like quail, tilapia or honey farming, and providing start-up capital for small businesses
- Improving access to savings and loans • and conducting financial literacy training so families can grow their income

### Food Security & Economic Livelihood

World Vision Singapore

#### Natthaphat's Road to Self-Reliance

"When my parents separated, I was so unhappy with my life," says Natthaphat, a 15-year old boy who lives in the countryside of Bo Kluea, Thailand.

He felt abandoned and thought his future was bleak. Fortunately, his uncle and aunt took him in and showed him the love and concern he needed. Still, his struggles were far from over. They were not able to earn enough money from agriculture and could not sustain their daily expenses, let alone send Natthaphat to school.

To help the family, World Vision supported them with a cow, 45 chickens and some catfish. With the additional cow, the family was able to breed it and increase the number of cows they had.

They eventually sold one at S\$650 and Natthaphat shares that he is saving that sum of money for his higher education.

The income also allowed the family to diversify their diet, so that everyone can have nutritious meals.

They also received improved farming seeds and training in rice farming, which provided them with a supplementary occupation and allowed them to earn enough to be self-reliant. "World Vision has given me hope for the future," says Natthaphat.

He now studies hard and helps his family in farming as much as he can to earn more income and save up for higher education.

ABOVE: With income from raising cows, chickens, catfish and growing crops, Natthaphat will soon be able to reach his goal of saving enough for higher education.



### Clean Water & Healthcare



Moving Towards Self-Reliance: Our Interventions

Community Developme

Building health centres and solarpowered water systems, and training community members on how to maintain them in the long term

FYI6

FYI7

- Providing immunisations and ٠ protecting water sources from contamination so children have a foundation of good health
- Equipping Village Health Support • Groups to provide antenatal and postnatal health services independently Educating caregivers in the community on appropriate child feeding practices, new-born care and treatment of common childhood illnesses

# Clean Water & Healthcare

World Vision Singa



**Clean Water for Joyce Overflows in Impact** 

Ten-year-old Joyce lives in Musosolokwe ADP in Zambia, where children have issues getting clean and safe water.

Every day, Joyce had to travel between 5 km to 10 km to fetch water from unprotected water sources that are susceptible to contamination – that is a lot of time spent gathering water when she could be studying instead. In school, more time was wasted getting water as children had to queue up to manually pump water from boreholes.

Thankfully, this year, the school received a mechanised water system, which also serves a health clinic and households nearby.

"My friends and I are now able to draw and drink water without having to pump water with many strokes or even going to fetch water from shallow wells for drinking," says Joyce.

At the clinic, hygiene practices have improved among pregnant women in

**BOTTOM:** Joyce (left) and her friends now have clean water in school. Here, they are washing their hands to curb diseases from spreading.

the maternity ward because of the easy access to clean water.

"There has been a notable increase in the number of clinic deliveries instead of unsafe home deliveries after the installation of the mechanised water system," says Precious, who is in charge of the clinic. "I used to handle approximately 11-12 deliveries in a month but now I am able to facilitate 18-19 deliveries in a month as women are motivated to come because of the water at the facility."

In addition, 1,742 vulnerable community members, including Joyce, are now able to draw water from the 2I stand taps mounted in strategic locations around the village!

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Community Development

i o

94%

69%

FY17

FYI6

### Education





Children participating in reading sessions & literacy activities FY17

1,139

Annual Report 2017

FYI6

262

Philippines,

**Antique ADP** 

**Moving Towards Self-Reliance: Our Interventions** 

Community Development

Forming reading clubs, distributing reading toolkits and coaching peer facilitators so children have lifelong literacy

Building & renovating schools with child-friendly learning environments to encourage a love of learning and to lower drop-out rates

• Equipping teachers with child-friendly teaching methods to empower children to be agents of change

 Providing scholarships so students can reach their fullest potential and give back to their community

Community Development

### Education

#### **Quality Education Transforms Malak's Life**

Malak, an 8-year-old girl from South Hebron ADP in the West Bank, now studies happily in a caravan school created by World Vision.

In the past, she was often distracted and cried constantly in class whenever her teacher spoke to her. Her mother was extremely worried as Malak could not read a single word from her textbooks.

Malak recalls, "I did not like classes and school and I wasn't used to participating effectively in class because there are many smart students. I felt shy and was afraid that my answer might be wrong."

Fortunately, World Vision conducted teacher training, which benefitted Malak and other children. Malak's teacher Miss Azizeh, along with 27 teachers from five schools in South Hebron ADP, participated in an intensive 50 hour training, where they were taught active

**RIGHT:** Thanks to teacher training, Malak, who used to cry in class because she could not keep up with lessons, is now getting good grades.

learning pedagogical methods to elicit responses from quiet learners.

Miss Azizeh applied them in class, and patiently helped Malak to overcome her learning difficulties. Malak's mother was also asked to help her in reading at home.

The efforts paid off, as Malak was engaged in class and her academic performance improved noticeably. "After Miss Azizeh conducted the lessons through songs and games, I started to love participation and singing," shares Malak.



Community Development

### Gender Equality & Female Empowerment



ABOVE: Mandeep (in purple), received financial assistance and training to set up her own business, and now supports her brother's education. **RIGHT:** In Nepal, through child club meetings, girls are equipped with skills to put an end to practices that discriminate against females. Every child, girl or boy, is precious. Unfortunately, in the developing world, girls are held back by damaging cultural stereotypes and their basic needs are not met. To help girls grow up free from fear, World Vision protects them from child marriage, early pregnancy, abuse, and increases their access to healthcare, education and more.

Mandeep Kaur (left, in purple), 20, from Faridkot, India, had to discontinue schooling due to her family's poor financial situation. Her brother was allowed to continue his schooling.

World Vision became aware of the family's situation and decided to assist Mandeep financially. With World Vision's counselling, she enrolled herself for a 6-month beautician course, and even decided to financially support her brother's education. Seeing her determination, World Vision also provided her with resources needed to run her business.

Soon after, because of further financial problems, Mandeep's father asked her brother Jasmeet to leave school in Grade 10 and help generate income. But Mandeep assured her parents that through her beauty parlour, she would be able to support her brother's education.

"I don't want my brother to lose the opportunity to go for higher and professional studies as I did. My dream for



each child in the village is to be educated and get employment opportunities," says Mandeep.

#### Ending Discrimination in Other Parts of the World

Nepal has the third highest rate of child marriage in Asia, with 37% of girls married before the age of 18 and 10% married by the time they turn 15\*. To reverse this worrying statistic, World Vision equipped 79 child clubs and networks in Sindhuli East ADP, Nepal, to put an end to child marriage, from the ground up.

The illiteracy rate in South Hebron ADP, West Bank, is almost four times higher than that of the national average. Majority of those illiterate are female. To address this, World Vision built two more classrooms for a girls' school and renovated three classrooms to improve attendance rates for girls.

### Faith & Development

Our vision for children does not end at the fulfilment of their physical needs or the protection of their rights. We care for their total well-being in body, mind and spirit.



At Ruampatana Church in Thailand, which is a member of World Vision's Church-School-Community for Child Protection (CSCCP) Network, these three girls, aged 4, 5 and 9 were receiving help from Pastor Wuthichai. They have been living with their grandmother ever since their father, under the influence of drugs, murdered their mother in a state of stupor and was imprisoned.

Though she was not a Christian, their grandmother decided to send the girls to Sunday School as she was touched by the warmth and concern of the church.

When they first started attending, the girls were very reserved and had very low self-esteem. After three months however, they gained joy, hope, confidence and were able to relate to others.

World Vision works with partners in the CSCCP Network to strengthen their capacity to respond to child protection issues, while also improving the life skills of children and family relationships in the programme areas.

Thanks to these interventions, the three girls are able to heal from their emotional scars and are also able to attend school so they can build a better future for themselves! Recognising that faith leaders hold an influential role in creating positive change for children, we work with partners across many faiths. With the common goal of helping children, regardless of their religion and without proselytising to them, World Vision's partnerships in FY17 included:

> Improving the self-esteem of

### 928 children

in the Philippines and teaching them positive values as well as how to use their time constructively through values-based life skills activities in their Daily Vacation Bible School

#### Educating

### 423 youth

on safe migration and how to protect themselves against sexual abuse, drug usage, trafficking, child labour and more by working with youth clubs and church leaders in Cambodia to use Smart Navigator Toolkits

Teaching 2,570 boys and girls

in Indonesia on protecting themselves against sexual abuse by incorporating life skills activities into Sunday School meetings

### Phasing Out



#### Yongsheng ADP Stands on Its Feet

When we see that our development work has successfully transformed lives, communities are empowered and self-sustainable, it is time for us to phase out and move on to help other poorer areas. In FY17, let us celebrate with the children and families of Yongsheng ADP who have achieved self-sufficiency!

Since the first day World Vision stepped in to help Yongsheng ADP, sustainability has been at the core of our work. By partnering and training the locals, we brought lasting change to children within families and communities, especially the most vulnerable. While we bid a fond farewell to Yongsheng ADP, we know that they are well motivated and equipped to continue development efforts long after World Vision phases out of the community. Total Population 55,543 () Number of Children 22,051

ADP start date Oct 1998 ADP end date Sep 2018

Community Development

### Phasing Out

#### Impact for Children in Yongsheng ADP



### Over 1,175

villagers gained access to clean water through solar water heaters built by World Vision, improving their hygiene conditions greatly

> 200 households gained access to clean drinking water

#### Health staff in 20 health clinics & 3 hospitals

received training and new medical equipment to improve healthcare quality

Percentage of children contracting waterborne diseases dropped from 30% to 3%





3,267 students received new stationery

### 3,000 children

in 137 schools benefitted from improvements to school facilities

School drop-out rates reduced by 9%

Economic Livelihood and Food Security

### 70%

of villagers have mastered new skills of crop cultivation and animal husbandry

The introduction of new varieties of crops improved yield and incomes by about 40%

# Disaster Resilience

### 150

community members were formed into an emergency team and further trained in disaster management and self-rescue

### 50%

of villagers surveyed have knowledge on disaster risk reduction

World Vision Singapore

Annual Report 2017

Children in Cri

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# Children in Crisis: From Villages to Cities

With increasing rural-urban migration, the context of poverty and the risks for children have shifted. Children in Crisis trapped in urban poverty are in danger due to street life, sexual predators, child labour and more. To ensure that no child falls through the cracks, World Vision also runs programmes for kids in emerging cities.

### Street Child Projects



### Street Children Transformation in Cambodia

Street boys and girls in Phnom Penh are exposed to abuse from sexual predators, exploitation from child labour, and other risks. Trapped in poverty, they are deprived of healthcare, education and nutrition, and some children turn to sniffing glue or using drugs to tune out the hunger pangs.

#### Through the Street Children Transformation Project, World Vision was able to help 3,379 people in FY17 including:

### 219 at risk children

who received health services and counselling support

29 street children

who were re-enrolled into public schools

### 120 youth & children

who were mobilised to advocate for child protection



who received support to start new businesses

Through such interventions that empower vulnerable families to stand on their own two feet, 91% of street children surveyed have at least one member in their family earning income!

Children in Cri

### Street Child Projects

### **Exiting Exploitation in Vietnam**

There is a high concentration of street children in Hanoi and ethnic minority children in the border province of Dien Bien. Both groups are extremely vulnerable due to extreme levels of poverty and the prevalence of exploitation for child labour or prostitution.

To put an end to the needless suffering of these children, World Vision reached 2,940 people through the Exiting Exploitation project in FY17 including:



### 424 at-risk youth

who attended career preparation workshops



### 234 child victims

of sexual exploitation and human trafficking who received counselling



### 300 students

who were trained on child rights and anti-human trafficking



### 21 homeless children

who received emergency care and accommodation





**ABOVE:** Though they once had to sleep on the streets and led an impoverished life of fear, Phalla's family now has security after World Vision provided them with a small house and a cart to run a small business.

### From Street Life to Fullness of Life

"My family had no house or land for five years. We struggled to provide food, healthcare and school supplies for my children. Other than working as street beggars and garbage collectors, we had no proper employment," shares Phalla, 33, a mother of five children in Cambodia.

The family normally slept in pagodas or on the streets. They had to be on the lookout for local authorities who wanted to eliminate beggars from the streets and be ready to run at any moment. One day, one of her sons was arrested by the local authorities, and was sent to a government centre for street children. After a few days, he was released.

They also had a debt of about S\$1,320 due to healthcare bills they could not pay, and were harassed by loan sharks.

Throughout their time of struggles, World Vision visited them regularly and organised sessions where families like Phalla's could learn about hygiene and child protection. "They counselled and encouraged us to find hope and eventually convinced us to return back to the village we came from. They supported us with a small house, and a cart to start a business selling fruits and vegetables. Now, we're living happily in our new house and my children can attend school regularly and are no longer exposed to the dangers of the streets. I am so grateful to World Vision," says Phalla.

Achieving More Togather



28

# Achieving More Together

We are better together than when we are alone. Combining our gifts and talents, we expand our capabilities and impact, as well as experience joy in our own lives by creating lasting change for children.

To create the biggest ripple effect possible, World Vision partnered with a variety of groups in FY17



Achieving More Togather

### Youth & School Engagement



### **Project HungerFree**

To help students and young professionals deepen their understanding on food security challenges, critical water needs and humanitarian emergencies, Project HungerFree was conceptualised.

Held on 15 July 2017, 217 youth from 25 schools, 5 churches and other organisations signed up for the humanitarian-themed youth festival that was made complete with music performances and a documentary photography exhibition.

Participants chose from two parallel programme tracks to create a personalised learning experience.

The Young Humanitarians Track featured a series of dialogue sessions and "Deep Dive" seminars, while the Young Global Citizens Track consisted of three experiential learning scenarios that allowed younger participants to internalise values such as empathy, gratitude and inclusiveness through a participatory hands-on mode of learning.



Here, we hear from two students who took part in each track.

Olivia Lim from NUS attended the Young Humanitarians Track: Project HungerFree helped me reflect seriously on how my skills can build a world with greater social justice. We may not live in a picture perfect world yet, but that doesn't mean that social justice isn't at work. After Project HungerFree, I changed the lenses through which I look at the world, recognising that I am no longer helpless and disenchanted, but empowered and confident as there are others in this cause with me.

Calvin Go from Chung Cheng High School attended the Young Global Citizens Track: My favourite part of the event was the Privilege Walk. It showed me the plight of different children around the world. I learnt how fortunate I am to be in a first world country like Singapore, as well as the importance of not taking things for granted in my life anymore. I also gained a better understanding of sustainable development and how I can better help. I now realise that stopping poverty is a lot more achievable than what I imagined.

### Youth & School Engagement

#### Youth For Change Conference

The world came together for the poor on 11 - 14 December 2017, when close to 70 youth from Australia, Bangladesh, China, Malaysia, Myanmar, Nepal, the Philippines, Singapore, South Korea, and Vietnam attended the Youth For Change Conference (YFCC).

Held in Yangon, Myanmar, the second edition of the annual conference cast the spotlight on the needs of children and families in conflict zones, areas devastated by climate change, and urban poor communities.

Through talks, workshops and field visits to ADPs in rural and urban areas, our young change-makers learnt how they could contribute to the wider effort to develop solutions for the world's most pressing problems. Aamir Bana, 19, from Singapore shares his experience:

After the YFCC, I came away with a deeper appreciation of how, beyond the anonymous headlines about humanitarian organisations helping people in farflung corners of the world, there are real individuals sacrificing their time and energy for the betterment of others. That sort of thing takes your breath away. You need to sit next to these humanitarian and development workers, annoy them with a dozen or so questions, and only then will you scratch the surface of their world. For several days at the *YFCC*, they were ours to pester and blew our minds.

Dr Kathryn Taetzsch was one of the speakers who became our resident rock star. Officially, she is the Director of Humanitarian Response & Private Sector Partnerships, and is a member of World Vision's Global Humanitarian Operations/ Global Rapid Response Team. She spoke about how a colleague of hers was kidnapped shortly after another aid worker was summarily executed by a tribal leader who had been denied extra food. She shared how she had to, at times, have a male colleague serve as an intermediary to negotiate with local patriarchs who did not give her the same respect as they might a male. When speaking to Dr Kathryn, one almost felt tempted to dedicate his life in a similarly selfless manner.

<image>

While the speakers were among the stars of the conference, the truth is, fellow attendees were stars in their own right. For instance, we met a team from Bangladesh who were fierce advocates in the fight against child marriage. They shared how their unrelenting outreach programmes had finally begun to yield results.

Perhaps the most memorable part of the conference was the opportunity to see first-hand the work of World Vision in the field. Some of us visited Kypein Seik village in Hmawbi ADP, where we met Daw Doris Paul, the Manager of the ADP. Interestingly, Daw Doris Paul spoke about one particular challenge she had occasionally encountered, a challenge which Dr Kathryn had also mentioned earlier in the conference programme: That while you can teach a man to fish, he may not want to fish, and may be inclined to pursue a path less fruitful instead. That was something that had not occurred to me – that those we may wish to help and empower may not recognise the need to be equipped in ways that would enhance their well-being and, perhaps even more crucially, the well-being of their children.

That in turn brings a whole host of other challenges. The point being: Until you go to the ground, and speak to the people running the programmes, you may never realise the depth of the situation and the scale of the challenges. That was a humbling takeaway that I hope I never forget.

Achieving More Togather

World Vision Singapore

#### **Yumin Primary Reads For Shoes**

Recognising that the simple gift of shoes can impact the lives of poor children in Nepal and even increase school attendance, the entire student population of Yumin Primary School embarked on Read for Shoes. This reading programme helped Yumin's students remember children their age in Nepal who trek on rocky, muddy, slippery and narrow paths along the sides of mountains barefoot, just to get to school.

From mid-January to mid-May 2017, every student committed to reading at least two books each month, and parents and teachers (and even students themselves!) sponsored the reading drive by making a donation for every book read. As a result, the school raised over \$8,500 to acquire school shoes for 1,000 children, aged 3 to 11, living in eight municipalities in Sindhuli East ADP in Nepal.

**RIGHT:** Principal of Yumin Primary School, Mdm Chilukuri Dimps Rao, presenting a symbolic token of a shoe decorated by Yumin students to mark the successful fundraising effort to acquire 1,000 pairs of shoes for vulnerable children in Nepal; Principal of Yumin Primary School, together with the teachers who led the school-based advocacy and fundraising drive; World Vision at an assembly talk to share the struggles of children in Nepal with students at Yumin Primary School.



Achieving More Togather

### Youth & School Engagement



#### Social Innovation Sparks at GIIS

More than 400 students from Global Indian International School (GIIS) Queenstown Campus came together in July to make their mark in social innovation. The event, titled Heal a Hurting World, was a student-led initiative featuring an exhibition and aimed to generate dialogue on the topic of social responsibility.

The exhibition was meant to help students recognise the need for transformation in various communities. The discrimination faced by girls in India was featured widely in many students' projects. Three girls from Grade 9 created a *Game of Fate*, which explored the fate of many rural girls in India.

The game featured the stages of a woman's life where decisions are made for her by others. The right decision could give her opportunity to move forward in life, whereas a wrong decision could destroy her. The game was meant to demonstrate how girls who are empowered to make their own decisions would be able to step out of poverty and discrimination.

Achieving More Togather



How is faith completed by works (James 2:22), and how can young disciples of Christ be the light of the world (Matthew 5:14)? These were the questions that World Vision explored with the youth ministry communities of churches in 2017.

#### As part of Aldersgate Methodist

Church's activities for Missions Month, World Vision spoke at a youth service. We conducted interactive activities and group discussions, which illustrated how children could fall through the cracks in poor communities. The challenges and rewards of implementing sustainable development interventions in the field were also covered. The youth at Aldersgate were challenged to consider how giving justice to the weak and the fatherless, and maintaining the right of the afflicted and the destitute (Psalm 82:3), are important expressions of our commitment to live under the lordship of Christ.

That same interest in how Christian youth can and should live with a missional outlook was shared by the youth ministry team at Eternal Life Assembly.

World Vision collaborated with the team on a programme centred on the theme "Shaped to Fit", which provided guidance on how young followers of Christ could, with faithfulness, patience, and humility, come to a biblically grounded understanding of God's purposes for their lives. World Vision delivered a session which engaged with the teachings of Dr Christopher Wright on the different forms of service embraced by a rich biblical conception of mission. We also dived into the teachings of Timothy Keller on how our Christian faith should shape our regard for, and approach towards, work.

Achieving More Togather

### Corporate Engagement



### **SMP** Realty

Education is a critical component in the fight against poverty. That is why SMP Realty chose to work with World Vision to build and renovate kindergarten classrooms for 380 children in Yaozhou ADP, China.

"We believe that all children should have a chance to grow to their fullest potential, and quality education is one of the best ways to help. We have seen the impact of World Vision's holistic and inclusive work for the poor and vulnerable so that they are not left behind, and we trust that they will be great partners," says Helen Chong, Director.

With Yaozhou Kindergarten being the only pre-school in the area, overcrowding was a key issue and children could not learn properly. Children also drank unclean water from taps, which affected their health. With SMP Realty's generous donation, pre-schoolers are able to enjoy clean water and new conducive learning spaces from 2018 onwards.



Additionally, SMP Realty staff participated in the *Race for Relief*, World Vision Singapore's charity run that helped children and other victims of the East Africa Hunger Crisis.

"As global citizens, we firmly believe in giving back to society. We are elated to be part of the change we are seeing in Yaozhou, and we hope that many more children will benefit from what we started. We are also extremely heartened to see our staff participate in these causes, be it visiting the children, or running to raise funds for humanitarian relief," says Helen.

Achieving More Togather

### Corporate Engagement

#### Skin Inc.

Skin Inc's partnership with World Vision started in an interesting place – an elevator. As neighbours in the same office building, their founder, Sabrina Tan, connected with World Vision staff over a vision of a better world for children. In particular, Skin Inc felt most for impoverished girls, and went on to sponsor 100 girls in Asia and around the world for a year.

"I started Skin Inc hoping to make a difference in women's lives, to give them the confidence to be their best. Despite growing up in a home with three brothers, I was very fortunate to be given the same opportunities and support I needed to become a successful woman and entrepreneur. But very often, girls in less developed countries are marginalised and left behind. Child Sponsorship provides impoverished girls with the means to live better lives, and by providing them with education, food, water and economic livelihood opportunities, they are empowered to break free from the shackles of poverty to chase their dreams," says Sabrina.



World Vision

"Listen, we are dying. And Kenya is just thinking about elections. But we are dying."

RACE IN RELIE

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In response to the hunger crisis in East Africa, more than 1,440 people signed up for World Vision's Race for Relief at Stadium Riverside Walk in July 2017.

Due to the crisis, millions of people were suffering from famine and drought and walking long distances every day to find food or water, or were fleeing due to conflict and political instability, or experiencing a combination of all factors. The race called for people to run, so that vulnerable children wouldn't have to anymore.

*Race for Relief* covered a distance of 5km, and participants had the option to take

up additional challenges. Each challenge required the participants to carry an additional load throughout the race. The loads came in the form of jerry cans, bags of potatoes or gunny sacks filled with participants' belongings, to mirror what children in East Africa were carrying.

A family-oriented carnival was also held alongside the race to engage and educate the participants about the hunger crisis. "I've participated in various races before, but Race for Relief is one of the most memorable. Carrying a 5kg jerry can throughout the race was not easy. Through it, I was able to put myself in the shoes of the East African children suffering from drought, and empathised with the struggles of children fetching water in jerry cans daily from a faraway place under the blazing heat," says Donovan, who completed the 5km run.



Medtronic, one of the race sponsors, sent 199 staff members to take part in the race. "At Medtronic, our mission is to alleviate pain, restore health, and extend life. This aligns with the *Race for Relief's* aim to send help to those who are suffering in the hunger crisis. We are glad that our staff members embodied our mission by taking part in this race," says Pansy Lian, Senior Medical Affairs Director, Medtronic.
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## Families of Vision

Families play an immense role in creating better lives and brighter futures. This applies in developing countries, as well as in Singapore. To impart values like empathy and gratitude to the next generation, World Vision regularly holds family-friendly events to bring the realities of the poor closer to home, while at the same time allowing parents and kids to bond.

If you're interested in holding a family-friendly activity in your church, school or company, contact <u>enquiries@worldvision.org.sg</u>

### Family Survival Challenge

To kick-start the year-end holidays in 2016, World Vision headed to Duxton Plain Park in November to run a series of station activities. Themed around food security, water, healthcare, education, economic livelihood and disaster relief, they were designed to simulate the challenges children face in developing countries, through the form of play.

**RIGHT:** The poor walk long distances only to get unclean water, but water filters can turn that around; Gathering enough food is difficult when farmers are handicapped by drought, pests and other challenges; The lives of disaster victims are thrown into disarray, and they struggle to put the pieces of their lives back in order.



World Vision Singapore

## Families of Vision

### Family Day Out: A Day in the Life of a Farmer

In December 2016, children, with their parents, trooped into the grounds of Kok Fah Technology Farm in Singapore to get their hands dirty, harvesting vegetables to take home. Through this, everyone gained a deeper appreciation for the food they enjoy, and were challenged to think of children elsewhere who suffer from hunger daily. <image>

Achieving More Togather

### Around the World Farm Tour

Crop failure and food shortage is something unheard of in Singapore today. To highlight how challenging it is to produce food from the planting stage to the consumer's plates, a farm tour with a difference was conducted at Kok Fah Technology Farm in June 2017. The stark contrasts were brought out through interactive storytelling, hands-on harvesting activities and role-play games, to allow kids to empathise with children who are just like them but living in poverty. World Vision Singapore

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Christmas was made more meaningful in shopping malls that hosted World Vision in the months of November and December. In Lot One, 313@Somerset, Junction 8, Parkway Parade and Jurong East, patrons could walk through our exhibition and view our life-giving trees featuring gift items that make a real difference to the needy.

There were also carolling sessions led by our passionate volunteers to spread the festive joy, and storytelling sessions that helped our young visitors relate to life in Zambia, compared with the comforts of their own homes.

Through this outreach, more poor and vulnerable children were able to have bright futures as more found out how they could help.

## Celebrating Courage and Hope & Vision Fest

### **Celebrating Courage & Hope**

To thank donors who have blessed us with resources to begin creating brighter futures for children, we decided to bring them face to face with those they have helped. They were invited to our appreciation tea event, and saw evidence of impact through real lives that were transformed.

Former vulnerable children Duurenjargal and Otgonjargal from World Vision Mongolia's Blue Sky Choir came to perform. They also shared how they were rescued from the streets or disadvantaged homes, were provided with food, healthcare, education and received emotional healing through rehabilitation. They also had the opportunity to pay it forward by raising awareness of other children who were still struggling with basic needs, so that these children could receive the same help they did.

Guests were also shown the latest reports direct from the field to see exactly how their donations helped in tangible ways. Through witnessing the impact, those who gave were in turn blessed.



### Vision Fest

What if your life was a game of chess? This was the central theme of "Queen of Katwe", an award-winning Disney film that World Vision screened in August. The film captures the story of Phiona, a 10-yearold from Uganda who constantly struggled from the ravages of poverty. Through hard work and determination.



work and determination, she was able to overcome her odds and became a renowned chess champion.

Those who attended the film screening were inspired to believe in their dreams, including those of the most vulnerable children. With support, it is possible for each child to make the most of opportunities.

# India in Transition & Night of Hope and Peacebuilding

### India in Transition



While India makes its mark on the map as a centre of technology and innovation, the uncomfortable truth is that the gap between rich and poor is widening even more.

To bring the ground realities of a country in transition closer to our donors who have a heart for India, Cherian Thomas, National Director of World Vision India shared his first-hand observations from walking alongside the poor and downtrodden in India.

Through stories of children who experienced inequality and examples of World Vision's solutions for inclusive growth, those in attendance were uplifted, as well as motivated to continue advocating for and supporting those still left behind.



## Night of Hope & Peacebuilding

In times that are fraught with a lack of peace, even in developing countries like Singapore, how can World Vision, as a Christian organisation, embrace diversity?

At Night of Hope, Fred Witteveen, National Director of World Vision Bangladesh, spoke alongside Reverend Malcolm T. H. Tan, Pastor-in-Charge at Singapore's Covenant Community Methodist Church, on how to live out our faith while respecting those of other religions.

This thread of mutual respect was also present at a sister event that Fred spoke at. During *Peacebuilding in Fragile Contexts*, he drew on his experiences from Africa to Asia and shared ground-up approaches to peacebuilding in diverse and fragile contexts.

As a parting thought, he shared that even in places that are restrictive and intolerant, we can still demonstrably contribute to peacebuilding efforts. World Vision has achieved this by honouring the promises we make to help children and their communities, walking the talk and taking time to respect, listen and understand others.



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## Volunteers that Shine Bright



### **Ride to Empower**

A hobby can be turned into a force for social good, if you have the will and creativity to make it happen. In September 2017, cycling group Harmony on Wheels partnered with World Vision on the Ride to Empower. More than 80 participants came together to conquer either 60km or 80km on Singapore's roads. Beyond a common interest in cycling, the participants were united by a common desire to raise awareness and help 1,200 girls in Faridkot, India. These precious girls face severe discrimination in the form of child marriage, forced foeticide, domestic violence and more due to their gender. Starting from the Singh Sabha Temple in the Rochor area that was celebrating its 100th anniversary and who sponsored a hearty Punjabi breakfast for all participants, the cyclists made their way to the Sri Guru Nanak Sat Sang Sabha Katong Gurdwara Temple, then to Changi Village, before reaching the end point at World Vision Singapore's office in Macpherson.

## Volunteers that Shine Bright

### Jambodia

Putting their musical skills to good use, Musicatalyst, World Vision Singapore's youth music advocate volunteers organised *Jambodia*. It was a concert inspired by the love and resilience shown by the Cambodian street children that some of the Musicatalyst members met at least year's *Youth For Change Conference*.

A piano was also specially painted and placed at Orchard Gateway for passersby to play. It was accompanied by a banner with more information on the street children, and served to raise awareness of their plight and to publicise the concert.

At the concert, Musicatalyst showcased original songs they worked hard at composing to unveil the raw emotions and real life struggles of children caught in violence. They also reached out to local musicians like Jack and Rai and Jean Tan, who performed to show their support for the street children.





### **Women of Vision**

In November, a group from the Women of Vision (WOV), a volunteer ministry of World Vision, packed their bags and headed to Mae Taeng, Thailand. They saw how the community was in urgent need of restoration due to negative child protection practices, and how children were being equipped to turn things around.

Upon their return, burdened by the remaining needs they saw, the WOV dedicated their efforts into organising *Love is the Reason.* This fundraiser rallied 105 people around the cause to help the children in Mae Taeng. The highlight of the evening was a sharing segment by Pastor Wuthichai, who specially flew in from Mae Taeng.

As pastor-in-charge of one of World Vision's local church partners, he and his church have worked tirelessly to help children in abusive situations and who lack child protection. He shared real stories of fear and loss, but also of hope and restoration for children in his ministry, regardless of their religion.

Achieving More Togather

# **Inspiring Individuals**

Changing the world is a noble goal. But while it might often feel like an ideal that's too far-fetched, the little things we do can change someone else's world. Here are some courageous individuals who show us that what is seemingly impossible is in fact, possible. May you be encouraged by their stories and be inspired to create change in your own little way!

Over the past seven years, Dorothy has sponsored 64 children in 13 countries. But her compassion for the poor does not stop there – she strives to sponsor up to 100 children one day. Her goals are not only motivated by her Christian faith, but also by her wish to help as many children as possible break out of the poverty cycle. She believes that Child Sponsorship is not just about donating money, but is also about being part of children's growth, and helping them realise their dreams. "Through my actions, I hope to teach my three daughters not to be self-centred, and instead, give back to the society whenever possible," she says.

Dorothy, 57, Director of Financial Services of Prudential Singapore

Joy recently entered the workforce as a student welfare officer and is currently sponsoring a child in Ende ADP, Indonesia. In 2017, she visited her sponsored child for the first time. In the time she had with him, she shared her graduation photo with him, and told him that he could achieve the same with hard work and determination. "I wanted him to see the possibilities of the future! I hope this inspires and encourages him to work hard because that could be his way out of poverty," says Joy.

Joy, 26, Student Welfare Officer

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## **Inspiring Individuals**

Ryan, one of our youngest sponsors, visited his sponsored child in Yaozhou ADP, China in 2017. Despite being nervous about their first meeting, they broke the ice and got to know each other better through games and conversations. Other than meeting his sponsored child, the trip also opened Ryan's eyes to poverty in the world. "When we went up the mountains to visit the home of one of the vulnerable families, I saw how they lived their lives, and it showed me how fortunate I am to live in a city like Singapore," he says.

Ryan, 14, Student

Both Bill and Kim Wing have a soft spot for children. Seeing them study in run-down schools that lacked facilities such as classrooms and clean water, they knew they had to do something about it. Together, they rebuilt Cuong Chinh Primary School in a more centralised area of Tien Lu, Vietnam. Their act of kindness has provided 465 students with a safe and conducive environment for learning. "We believe in a common humanity, that everyone should have equal rights to the most basic necessities. Education is key to a better life, and we need to meet the needs of these vulnerable children. If we don't, who will?" says Bill.

Bill Koh and Cho Kim Wing, donors of Cuong Chinh Primary School



**Belinda** Lee

lack & Rai

Race for Relief.

Besides being a bilingual host and actress,

Belinda is also World Vision Singapore's

Goodwill Ambassador and has shared

development on national television and

strong following over a decade. Initially

performing covers, they now write and produce their own music. Jack & Rai

support World Vision through various

special appearances at events such as our 30-Hour Famine Camp and

our transformational and sustainable

radio, and at World Vision events.

This local acoustic duo has built a

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# **Celebrity Ambassadors**

### A Common Vision for Good

#### Leslie Tay

Author of award-winning food blog, *ieatishootipost*, Leslie is regarded as one of the best authorities on Singapore food. On top of being a blogger, Leslie is a doctor, photographer and a speaker. He champions those in need and has initiated several projects that have benefitted impoverished communities.

#### Kate Pang & Andie Chen

As multi-talented artistes, Kate and Andie act and host, and have also started a YouTube channel that focuses on family-oriented topics. Both Andie and Kate have a heart for those in need and donate to charitable causes on a yearly basis.

#### **Mok Ying Rong**

Ying Rong has represented Singapore in various races globally. She is best known for breaking a half marathon national record in South Korea in 2016. She has also given back by participating at several charity races.

**TOP:** *Race for Relief* goodwill champions from left to right: Leslie Tay, Kate Pang, Andie Chen, Mok Ying Rong, Belinda Lee; **BOTTOM:** Jack & Rai





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## Trips with World Vision



#### **New Beginnings in Mongolia** Selenge and Uvurkhangai ADP

For the first time, World Vision trippers visited two Mongolian communities within the same trip. Travelling through vast stretches of grassland, secluded woods and snow-covered landscapes, they visited Uvurkhangai ADP, which is phasing out, and Selenge ADP, which is just starting up. While they heard first-hand from herders whose livelihoods were destroyed by snowstorms, and vulnerable children who struggled to remain resilient in Selenge, they also saw what long-term sustainable development can do, through the eyes of children in Uvurkhangai. Though both communities are vastly different for now, they share the same hope for a better future, and so do we! World Vision Singapore

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## Trips with World Vision

### Beau-Tea-Ful Experiences in Sri Lanka Lindula ADP

Starting off in Singapore city, trippers to Sri Lanka soon found themselves amidst the tea plantations of Lindula ADP. There, they got their hands full plucking tea leaves alongside the plantation workers that World Vision is helping. Working alongside these hardworking workers who toil in the fields and live in dismal conditions was a humbling experience for everyone. Trippers also visited child-friendly classrooms, witnessed how children's literacy has improved and saw how families are on track to break out of the poverty cycle within one generation.





### Quail Farming & Fishing with the Philippine Locals Antique ADP

In Antique, most families depend on farming and fishing to earn an income. Last year, our sponsors saw and experienced the lives of the locals themselves. They participated in quail farming, went fishing with the fishermen, and also made organic fertilisers and pesticides from fruits and vegetables. Besides these hands-on activities, they also visited vulnerable families and communities to see the progress of World Vision's interventions. During an orientation of the Savings Programme, they learned how the locals are empowered to sell their produce with greater access to local markets and financial literacy training, bringing more income to the family to support children.

## FY2017 Financial Accountability

### **Our Income and Expenditure**

In FY17, through \$18,503,634 of donations received, 710,869 lives were transformed in Asia, Africa and the Middle East. In addition, donations to disaster relief efforts went towards helping 957,813 victims of humanitarian emergencies in the Syria Crisis and the East Africa Famine.

We are most grateful for our faithful donors and God who have enabled us to provide better lives and brighter futures for hurting children.

According to Singapore's charity regulations, the total expenses incurred due to public fundraising appeals in a financial year must not exceed 30% of total donations collected through the public appeals in that year. World Vision's stewardship mandate is that our costs should not exceed 20% of all donations received.

At World Vision Singapore, we kept our expenditure low at 14.7% and were able to channel 85.3% of donations received to our beneficiaries who need it most.

### Analysis of Total Donations in FY17



### How Donations were Used



Advisory Council

## **Advisory Council**



Du Ming-Han (Hank Du) WVI President's Representative

As WVI President's Representative, Hank has many years of experience under his belt. Before his involvement in World Vision, Hank was an expert in the IT industry. He started out as a software engineer in Mitac Inc. in 1982, and quickly rose through the ranks until he was appointed as Vice General Manager of the Marketing Department in Microsoft, Taiwan, in 1995. In 2001, Hank left his stable job as he felt called to minister in the Chinese Christian Evangelistic Association, eventually volunteering two years of his time there.



Liew Heng San Chairman

Heng San headed Singapore's Central Provident Fund as CEO before retiring in Jan 2011. He is currently on the Boards of the Singapore Bible College and AIA Singapore, and serves as Advisor to the Far East Organization and TJ Novo. He worships at Telok Ayer Chinese Methodist Church.



Lau Peet Meng Deputy Chairman

Peet Meng is the Deputy Commissioner of Police, and currently the Director of Operations of the Singapore Police Force. He was previously the Chief Executive of the Casino Regulatory Authority, and has worked in various Government jobs in the Ministry of Home Affairs, the Ministry of Education, and the Ministry of Foreign Affairs. Married with three young children, he worships at Adam Road Presbyterian Church.



Choo Cheh Hoon Member

Cheh Hoon is a Senior Director at Ngee Ann Polytechnic (NP). She is also concurrently the Managing Director of Social Lab Ltd which runs Dialogue-inthe-Dark, an innovative learning facility and social enterprise at NP which specifically employs the visually-impaired as guides and workshop facilitators. Cheh Hoon is also actively involved in several professional and community committees. She worships at Covenant Presbyterian Church with her family.

## **Advisory Council**



Soon Sze Meng Member

Sze Meng is the Senior Director & General Manager, Hong Kong, Korea and Taiwan for PayPal. Previously, he was in Visa and was the VP, Head of Marketing Strategy, Planning and Insights for the Asia-Pacific region and VP, Head of Marketing for China. He also took on previous roles in strategy and business development. Before Visa, he worked with McKinsey & Co. in Chicago, US, and Monitor Group in Singapore as a management consultant. He is a member of the SkillsFuture Singapore Agency (SSG) Board. He is married with three children.



Nicholas Khoo Member

Nicholas is the Senior Vice President of a London-based investment fund that focuses on the use of digital media for education. He has spent more than 15 years in a career from startups to Fortune 500s working on digital media, data analytics, and cyber security. He serves on the council of Graduates' Christian Fellowship. Nicholas also serves on the boards of government and professional organisations, including the Singapore Computer Society, National Youth Council and the National Council for Problem Gambling.



Michelle Cheo Member

Michelle is the Chief Executive Officer of Mewah International Inc. She joined its Group in 2003 in the trading department and has been its Executive Director since 2010. Prior to that, Michelle worked with Exxon Mobil in Louisiana, United States of America, and Jurong Island, Singapore. Married with 3 children, she worships at Barker Road Methodist Church.

## Management Team

Lilian Chung National Director

Lilian has more than 25 years' experience in the Information and Communication Technology industry. She spent 17 years in various senior roles in HP and was the Asia Pacific Head of Marketing, Office Printing Systems before joining World Vision. She has also worked for EMC International as their Asia Pacific Senior Director of Partner Marketing, and with Motorola Mobility Device as their Senior Regional Marketing Director for the Asia Pacific and Middle East region. Married with three children, Lilian worships at St John's St Margaret's Church.

#### Fiona Soh Director, Resource Development & Communications

Laura Ho Head of Department, Finance, Admin and Donor Support Id Vision Singapore

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How You Can Help

# How You Can Help

Inspired to bring hope and life to the broken places of the world? Searching for a way to use your time and skills to build better lives and brighter futures? Drop us an email or click on the different ways to get involved below to find out more!

Child Sponsors child\_sponsorship@worldvision.org.sg Media media@worldvision.org.sg

Women of Vision

wov@worldvision.org.sg

Youths & Schools youth@worldvision.org.sg

Churches church@worldvision.org.sg Volunteers volunteer@worldvision.org.sg

Companies corporate@worldvision.org.sg

Our vision for every child, life in all its fullness; Our prayer for every heart, the will to make it so.

World Vision International (Singapore) 10 Tannery Lane, #06-01/02, Singapore 347773 Tel: (+65) 6922 0100 Fax: (+65) 6922 0140 Email: enquiries@worldvision.org.sg

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